

KEYNOTE

The Art of Simplifying

Seeing reality before it's too late



THE OPPORTUNITY

Most organisational problems aren't complicated. They're overcomplicated.

We are surrounded by data, dashboards, frameworks and initiatives. Yet progress is slow, decisions feel heavy and results are delayed. Capable teams stall not through lack of effort, but because complexity hides reality.

ABOUT ISHAN

Ishan Galapathy is an operational excellence strategist, speaker and author, helping manufacturing and supply chain leaders lift performance. Drawing on nearly three decades of experience, he brings together practical operational expertise with a strong focus on unlocking the capability of people and teams.

AUDIENCE OUTCOME

Breakthroughs occur when clarity, reality and capability align. Focus on what matters. See what is really happening. Enable people to succeed — everything else becomes easier. Reality always wins; the advantage belongs to those who see it early.

AUDIENCES WILL DISCOVER

Case studies from aviation, healthcare, engineering and sport reveal a pattern hiding in plain sight: those who succeed simplify sooner. Audiences will learn how to:

- Simplify competing priorities and focus on what matters most.
- See problems, risks and opportunities earlier by separating reality from assumptions.
- Create the conditions for themselves and others to perform at their best.

WHAT AUDIENCES SAY

"Ishan was extremely engaging. The session was interactive and had participants really trying to imagine and grapple with the 'what if'."

Lean Manager, Thales

"Ishan is an engaging speaker and facilitator who helps teams to uncover issues, problem solve and unleash their potential."

L&D Manager, L'ORÉAL ANZ

Available as a stand-alone conference keynote or an extended half-day or full-day program.